# Research Administration Roles & Responsibilities

# For Grants and Contracts (Excludes Clinical Trials & Training Grants) – Version 4.0

Category	PI/PI Staff	Department*	RAS Unit	School/Unit	ORA Offices	Finance	Relevant SOP
			Pre-Award Ad	ctivities			
Identify funding opportunities	Identify funding opportunity  A/R	1	If requested, send proposal application and guidelines to PI (proposal name and agency must be provided by PI)		Conduct educational offerings on finding funding		• N/A
Limited Funding Opportunities	Notify RAS Unit of limited funding opportunity		Notify OSP and/or School/Unit of PI intent to apply for limited funding opportunity	If proposal is specific to a school/unit:     Coordinate review and selection committee to select eligible PI(s) to apply	[OSP]: Coordinate review and selection committee with relevant Schools/Units to select eligible PIs to apply  A		• N/A
Intent to Submit	Notify RAS Unit of intenet to submit proposal via email or Redcap  A/R	С	<ul> <li>Send monthly email requesting PIs to notify RAS about proposal they intend to submit</li> <li>Notify (via regular report) to department that PI intends to submit to ensure PI is eligible and has sufficient effort to complete research</li> </ul>				1001:     Notification of     Intent to Submit

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Develop Budget and Justification	•	<ul> <li>Proofread science</li> <li>and edit for</li> <li>spelling,</li> <li>grammar, and</li> <li>formatting</li> </ul>	RAS Unit  Maintain list of PI proposals in process  Assist PI with proposal preparation, by:  Reviewing sponsor requirements  Meeting with PI to discuss plan for putting proposal together (meeting is optional)  Identifying all proposal elements that must be completed and determine who is completing each  Ensure PI Meets school/unit eligibility requirements  If an award with multiple PIs/units, coordinate with other RAS Units  Develop budget in standard template (meet/talk with PI to understand what is needed in budget)  Ensure proper F&A rate is chosen; If necessary, assist in obtaining F&A waiver  Review budget	<u> </u>	[OSP]: Provide assistance with interpretation of sponsor guidelines	Finance	1002: Research Proposal Application Process_Non-Complex     1003: Complex Award Management—Pre-Award      1004: Budget Development     1005: Cost Share and FA Waiver
Complete non- scientific sections of proposal	Update biosketch content, as necessary Complete non-scientific sections of proposal, as necessary	С	justification to ensure it matches budget  Maintain biosketches; put into correct format and assist with updating or editing for specific submission purpose (with input from PI)	С			• 1002 • 1003

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Category	PI/PI Staff	Department*		RAS Unit	School/Ur	Tit	ORA Offices	Finance	Relevant SOP
Compile all proposal elements according to sponsor guidelines	Provide relevant proposal elements to RAS		•	Compile all proposal elements from PIs; follow-up with PI if missing paperwork Put proposal elements into proper format (e.g., PDF)					<ul><li>1002</li><li>1003</li></ul>
Obtain commitments	<ul> <li>Obtain and maintain compliance approvals (IRB, IACUC, radiation safety, etc.)</li> <li>Obtain cost share commitment approvals (must be approved by Department &amp; School)</li> <li>Identify and request need for additional space Fill out VA MOU, if necessary</li> <li>Obtain commitment letters from subawardees/subcontractors</li> </ul>	EHSO for lab inspections  • Approve departmental commitments for cost share and space	•	Confirm compliance approvals have been obtained Confirm cost share approvals have been obtained Obtain VA MOU, if necessary If requested, assist in collecting commitment letters from subawardees/subcontractors	Approve school/unit commitmen s for cost share and space				<ul><li>1002</li><li>1003</li></ul>
Complete Conflict of Interest Forms (For a proposal; NOT annual certification)	Complete IFIRR forms  A/R		•	Enter new project into eCOI Ensure IFIRR forms have been completed					• 1002 • 1003
Enter proposal into Sponsor System	С		•	Enter proposal into sponsor system  A/R					<ul><li>1002</li><li>1003</li></ul>

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Category	PI/PI Staff	Department*	RAS Unit	School/Unit	ORA Offices	Finance	Relevant
Enter proposal into EPEX	С		<ul> <li>Enter proposals into EPEX</li> <li>Ensure proposals and information entered into EPEX are complete and accurate</li> <li>Submit proposal for routing EPEX in</li> </ul>				<ul><li>1002</li><li>1003</li></ul>
For GRANTS: Proposal Review and Submission (dependent upon sponsor – see RACI for detail)	Certify proposal in EPEX  *If PI submission required, submit proposal to sponsor after OSP approval  R	Review and approve proposals in EPEX for the following, if applicable: Dept. cost share commitments (including salary cost share) Dept. space commitments Pl course/clinical release Type of research and key personnel performing research	Monitor proposal progress through EPEX approval process Make adjustments to proposal, if requested by Department, School/Unit, or OSP  *If a paper application, submit to sponsor after OSP approval	If applicable, review and approve the following elements of proposals: Cost share commitments funded by school/unit New space or renovation funded by school/unit Collaborative splits VA MOU F&A waivers	<ul> <li>[OSP]: Review, approve, and sign proposal on behalf of University</li> <li>[OSP]: Submit proposal to sponsor (unless a special case*)</li> </ul>		• 1002 • 1003
For INDUSTRY SPONSORED CONTRACTS: Contract Review and Negotiation (dependent upon sponsor – see RACI for detail)	I/C		Monitor progress of contract negotiations		<ul> <li>[OTT]: Negotiate contract with sponsor; make contract revisions</li> <li>[OTT]: Sign and execute contract with sponsor</li> <li>[OTT]: Update eCTS (Contract Tracking System) with progress of contract negotiations</li> </ul>		• 1002

Category	PI/PI Staff	Department*	Administration Services: RAS Unit	School/Unit	ORA Offices	Finance	Relevant SOP
Manage JIT		•	Compile requested inform		ns		• 1003
Process	Obtain and maintain compliance approvals (IRB, IACUC, radiation safety, etc.)     Obtain subaward JIT information Compete relevant training for COI and human and animal subjects  A		<ul> <li>Collect JIT         documents and         submit to OSP</li> <li>Revise budget, if necessary         Ensure all compliance         approvals (e.g., IRB, IACUC,         EHSO) have been obtained</li> <li>Ensure training for COI         and human and animal         subjects are current for         study personnel</li> <li>If requested, assist PI in         obtaining subaward JIT         information</li> </ul>				• 1006: JIT Process
			Prepare othe	r support			-
	<ul> <li>Provide input to RAS for other support documents</li> </ul>		<ul> <li>Complete other support documents (with PI input and review)</li> <li>If multi-PI/unit award, coordinate collection of JIT documents for all investigators</li> </ul>				
			Reviews and submits to (	OSP in eRA Commons	<u> </u>		_
	Reviews and submits to OSP in eRA Commons  A/R		Notify OSP if a foreign collaborator/sub-awardee on project				
		R	eviews, approves, and submits	to Sponsor in eRA Co	mmons	<u>I</u>	1
					• [OSP]: Reviews, approves, and submits to Sponsor in eRA Commons		
			1		A/R		

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Category	PI/PI Staff	Department*	RAS Unit	School/Unit	ORA Offices	Finance	Relevant SOP
For GRANTS:	<ul> <li>If significant change</li> </ul>	<ul> <li>Approve any</li> </ul>	<ul> <li>If significant change in</li> </ul>	<ul> <li>Approve any</li> </ul>	<ul> <li>[OSP]: Receive Notice</li> </ul>		• 2003: Award Set
Award	in SOW or budget,	significant changes	SOW or budget,	significant	of Grant Award (NGA)		up Process
Notification &	approve changes	related to	coordinate with PI, Dept,	changes related	<ul> <li>[OSP]: Review award</li> </ul>		
Negotiation		department	School/Unit, and OSP to	to school/unit	terms and conditions		
		commitments from	obtain approval for	commitments	to ensure consistency		
		original proposal	changes	from original	with Emory's policies		
		(e.g., cost share)		proposal (e.g.,	(If necessary, negotiate		
				cost share)	alternative language		
					with sponsor)		
					<ul><li>[OSP]: Ensure</li></ul>		
					compliance approvals		
					have been		
					obtained(e.g., IRB,		
					IACUC)		
					<ul><li>[OSP]: Accept and</li></ul>		
					sign award		
	I/C	I/C	I/C	I/C	A/R		
Provisional	Request PAN	Approve PAN	Fill out PAN request	If applicable	• [OSP]: Set-up PAN in	• [FGC]: Set-up PAN	• 2002:
Award Numbers		request	form and route for	approve PAN	Compass and	in Compass and	Provisional
(PANs)			approvals	request	generate SmartKey	generate SmartKey	Award Number
			<ul> <li>Monitor funds spent on</li> </ul>				Request
	А	R	PAN account	R	R	R	

Category	PI/PI Staff	Department*	RAS Unit	School/Unit	ORA Offices	Finance	Relevant SOP
			Post-Award A	ctivities			
Award Set- up: Award Set Up Checklist, Program Income, Creation of eNOA	Provide input and agree to revised budget, if necessary  I/C	ı/c	Provide revised budget (if necessary) and other necessary documents to OSP so that award set up can be completed		<ul> <li>[OSP]: Request revised budget or other documents (if necessary) from RAS unit/PI</li> <li>[OSP]: Set- up award in Compass utilizing the award set up checklist</li> </ul>		<ul> <li>2001: Complex Award</li> <li>Management Post Award</li> <li>2003: Award Set up Process</li> <li>2004: Payroll distribution Set- up</li> </ul>
Award Set- up: SmartKey, Bill Plan, Finalize and Release eNOA	Provide input and agree to revised budget, if necessary  1/C	I/C	I/C			<ul> <li>[FGC]: Set- up award in Compass and generate SmartKey</li> <li>[FGC]: Issue eNOA and upload into ComSquared and I-drive</li> <li>[FGC]: Activate bill plan, set up Invoicing and FFR milestones</li> <li>[FGC]: If applicable, ensure cost sharing project has been assigned</li> </ul>	2001: Complex Award Management Post Award     2003: Award Set up Process     2004: Payroll distribution Set- up

Category	PI/PI Staff	Department*	RAS Unit	School/Unit	ORA Offices	Finance	Relevant SOP
Award Set-up: Payroll distributions, Dissemination of eNOA	<ul> <li>Provide input and agree to revised budget, if necessary</li> </ul>	Collaborate with RAS unit when moving personnel off department accounts	<ul> <li>Send eNOA to PI, Co-PIs and their respective RAS units</li> <li>Set-up payroll distributions; collaborate with department if moving personnel off department accounts</li> <li>Meet with PI to ensure sponsor deliverables and restrictions are understood</li> </ul>		С	С	<ul> <li>2001: Complex Award</li> <li>Management Post Award</li> <li>2003: Award Set up Process</li> <li>2004: Payroll distribution Set- up</li> </ul>
Establishing Subawards/ Subcontracts	<ul> <li>Gathers and reviews sub documentation, including budgets and statement of work</li> <li>Defines sub deliverables and milestones</li> </ul>	ı/c	<ul> <li>Obtain sub         documentation from PI</li> <li>Submit request for         subaward/subcontract ir         Sub Request System         Monitor progress of         sub negotiations</li> </ul>		<ul> <li>[OSP]: Negotiate and sign sub with sponsor</li> <li>[OSP]: Create PO in Emory Express</li> <li>[OSP]: Notify RAS unit when sub has been fully executed</li> </ul>		2005: Requesting a Subaward or Subcontract
Paying Subawardees/ Subcontractors	Confirm subawardees/ subcontractors have completed work before payment is sent		Receive notification of invoice from Emory Express     Obtain confirmation from PIs that work has been completed and approve payment of invoice in Emory Express     Receive invoices in Emory Express     Manage (with Payment Services) disputes regarding subaward invoicing and payments		С	[Payment     Services]: Receive     invoices from     subawardees/     subcontractors;     request approval     for payment from     RAS units     [Payment     Services]: Pay     invoices	2006: Paying subawards and subcontracts

Category		PI/PI Staff	Department*	Au	Ministration Services: F RAS Unit		hool/Unit	ORA Of	fices	Finance	Relevant SOP
Conduct Research and Manage Expenses	•	Conduct research	Collaborate with RAS Units on movement of any expenses to department accounts	•	Reconcile expenditures and create projections on award expenses every 60 days; ensure expenditures do not exceed budget - Ensure expenses are allowable - Confirm with PI any expenses that do not look like they belong on the award - Submit any cost transfers, retroactive salary transfers, and journal entries - File CAS exceptions Send reports on reconciliation and projections to PI Approve Emory Express purchases Coordinate updating SmartKeys with Recharge centers Clear suspense accounts for sponsored projects only If applicable, place project on billing hold if not ready for invoicing prior to monthly deadline Provide regular reports on sponsored projects at PI level to Department and School	•	Approve CAS exception Approve VA appointment		C	• [Cost Studies]: Enter paper retroactive salary transfers(RSTs)	

For Dept to Invoice (Contract Type = DEPTTO INVOICE):  • Generate or prepare invoice and send to FGC/RAS or Sponsor  • No action  • For Scheduled Pay by Task wards (Contract Type):  • Generate or prepare invoice and send to FGC/RAS or Sponsor  • No action  • Por Scheduled Pay and other non-tetter of Credit awards:  • Determine if PI has met misestone in the send invoice and send to FGC/RAS or Sponsor  • No action  • Profice Dept To Mix (Contract Type):  • Determine if PI has met misestone in the send invoice and send to Compass so invoice will be generated  • Prof.   Under award types (letter of credit, scheduled pay, dept to invoice):  • No action  • No action  • No action  • Sponsored Research Cash and A/R]: Receive checks from sponsor  • Sponsored Research Cash and A/R]: Monitor accounts receivable  • For Letter of Credit (LOC) awards:  • Sponsored Research Cash and A/R]: Generate invoices to determine amount of money to draw down weekly	Category	PI/PI Staff	Department*	RAS Unit	School/Unit	ORA Offices	Finance	Relevant SOP
[Sponsored Research Cash and A/R]: Draw down cash from funding agency  [Sponsored Research Cash and A/R]: Apply cash to account in			For Dept to Invoice (Contract Type = DEPT TO INVOICE):  Generate or prepare invoice and send to FGC/RAS or	For Scheduled Pay by Task awards (Contract Type = SCHED_PAY_TASK):  Determine if PI has met milestone If milestone has been met, indicate in Compass so invoice will be generated  For All other award types (letter of credit, scheduled pay, dept to invocie):	•		For all Cost Reimbursable, Scheduled Pay, and other non- Letter of Credit awards:  • [FGC]: Generate invoice and send to sponsor  • [FGC]: Update invoicing milestone in system to indicate invoice has been submitted; upload invoice to Compass  • [Sponsored Research Cash and A/R]: Receive checks from sponsor  • [Sponsored Research Cash and A/R]: Apply checks to proper account in Compass  • [Sponsored Research Cash and A/R]: Monitor accounts receivable For Letter of Credit (LOC) awards:  • [Sponsored Research Cash and A/R]: Generate invoices to determine amount of money to draw down weekly  • [Sponsored Research Cash and A/R]: Draw down cash from funding agency  • [Sponsored Research Cash and A/R]: Apply	

Version 4.2; Last Updated: April 22, 2016

10

Category	PI/PI Staff	Department*	RAS Unit	School/Unit	ORA Offices	Finance	Relevant SOP
Missing or Misapplied Payments			Monitor cash receivables     Notify FGC if a payment is missing or was misapplied			<ul> <li>[ Sponsored Research Cash and A/R]:         Correct missing or misapplied payments     </li> <li>[ Sponsored Research Cash and A/R]:         Follow-up with sponsor for missing payments     </li> </ul>	
Interim Financial Reports (see FSR RACI)	Review and approve interim financial reports		<ul> <li>Prepare interim financial reports</li> <li>Send interim financial reports to sponsor</li> <li>Update FFR milestone in Compass to indicate financial report was sent</li> </ul>				• 2011: Developing Interim FFRs
Progress Reports	<ul> <li>Prepares non-financial information needed for progress report</li> <li>If OSP review not needed, submit to sponsor</li> </ul>		<ul> <li>Assist PI with preparing and submitting progress reports, including preparing:         <ul> <li>Financial information</li> <li>Effort allocations</li> <li>Other administrative information</li> </ul> </li> <li>If requested, assist PI in uploading relevant administrative information into eRA Commons (for NIH Progress Reports)</li> <li>If institutional signature needed, enter progress report into EPEX and submit for routing</li> </ul>		[OSP]: If applicable, review and approve progress reports     [OSP]: If applicable, submit progress reports to sponsor  R		• 2012: Progress Reporting and Renewals

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Category	PI/PI Staff	Department		RAS Unit		School/Unit		ORA Offices	Finance	Relevant SOP
No Cost Extension (NCE)	<ul> <li>Complete justification for NCE</li> <li>[If Sponsor approval is required]: Draft letters to sponsors for NCE request</li> </ul>	•	•	Assist in gathering documentation needed (if any) for NCE Submit requests for NCE to OSP Inform PI and Co-PIs if NCE has been received			•	[OSP] If granted authority, approve NCE [OSP]: If not granted authority, submit NCE requests to Sponsor [OSP]:Update Compass with new end date and issue	R	• 2013: No Cost Extension
Carryover (for awards without automatic carryover)	<ul> <li>Initiate request for carryover (notify RAS unit)</li> <li>Writes scientific explanation and budget justification sections of carryover request letter</li> </ul>		•	Prepare FFR or Final Invoice Draft Carryover request letter Submit request for carryover to OSP			•	[OSP]: Once approved, send checklist packet to FGC	• [FGC]: Review request and submit to spot for approval • [FGC]: Once approved, make budget adjustments Compass	<ul> <li>2015: Carryover</li> <li>2021: Prepare Final FFR/Final Invoice</li> </ul>
Effort Reporting & Certification	Certify effort	Coordinate with RAS unit, as necessary, on effort reporting     C	•	Pre-review effort certification forms, adjust as necessary Monitor effort certification process					• [Cost Studies]: Maintain effort reporting system; Initiate and roll out effort reports	• 2016: Effort Reporting
Changes to Award (Rebudgeting, Changes in Effort, PI, or scope)	Initiate changes to award, including rebudgeting and changes in effort, PI, or scope (notify RAS unit)  A	Approve requests for change in PI  R	•	If sponsor approval required, submit requests for changes to OSP (rebudgeting, changes in effort, PI, or scope) If sponsor approval not required, RAS processes net zero rebudgeing in Compass		Approve requests for change in PI	•	[OSP]:If applicable, Request sponsor approval for changes in effort, PI, or scope; if changes in effort are<25%, approve record [OSP]: If applicable, Make necessary updates to Compass	1/C	<ul> <li>2017: Rebudgeting</li> <li>2018: Changes in Effort</li> <li>2020: Changes to Award</li> </ul>
Add additional Compass projects	А	•	•	Obtain approval for additional projects from school	•	Approve justification for additional projects		ı/c	• [FGC]: Create additional projects in Compass	• 2019: Add additional Compass Project
Transfers/ Relinquishment	<ul> <li>Draft transfer letters</li> <li>Complete Final Invention statement</li> </ul>	Approve transfers/ relinquishments		Manage transfer process Obtain approvals for transfers/ relinquishments Review expenditures and prepare financial reports Submit final documents to	•	Approve transfers/ relinquishments		ı/c	• [FGC]: Submit letters and financial reports to the sponsors	2020: Changes to Award

Version 4.2; Last Updated: April 22, 2016

<sup>\*</sup>In certain schools/units, the Department role may be performed by the school/unit

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Award Close- Out	<ul> <li>Review and approve final reportable expenses on ARRT</li> <li>Prepare invention statement, if applicable</li> <li>Prepare non-financial reports</li> <li>Review and approve award close through PACT</li> <li>Maintain non- financial records</li> </ul>	Approve transfer of residual balances or deficits     Approve movement of salary to department accounts from sponsored projects	end of award  Clear encumbrances	Approve transfer of residual balances or deficits  R	[OSP]: Verify Final Invention Statements     [OSP]: If applicable, assist with Final Progress Reports	<ul> <li>[FGC]: Submit Final FFR/Final Invoice to Sponsor</li> <li>[FGC]: Update FFR milestone in Compass to indicate financial report was sent to Sponsor</li> <li>[FGC]: If necessary, return funds to sponsor</li> <li>[Sponsored Research Cash and A/R]: Ensure all cash has been collected and posted to award; clear any outstanding A/R</li> <li>[FGC]: Update FFR milestone in Compass to indicate award is closed</li> <li>[FGC]: Inactivate smartkey</li> <li>[FGC]: Retain award financial records</li> </ul>	2021: Prepare     Final FFR/Final     Invoice     2022: Close-out     Award